Filing Acknowledgment

Please review the filing information below and notify our office immediately of any discrepancies.

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<td>Filing Type</td>
<td>Nonprofit Corporation - Domestic</td>
<td>Date Formed</td>
<td>11/12/2015</td>
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<td>11/12/2015 11:54 AM</td>
<td>Fiscal Year Close</td>
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<tr>
<td>Status</td>
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<td>Annual Report Due Date</td>
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Document Receipt

| Receipt # | 002307903 | Filing Fee | $100.00 |
| Payment-Check/MO - CFS-1, NASHVILLE, TN |

Registered Agent Address:
JODA THONGNOMPNUA
STE 200
800 MARKET ST
CHATTANOOGA, TN 37402-2677

Principal Address:
STE 200
800 MARKET ST
CHATTANOOGA, TN 37402-2677

Congratulations on the successful filing of your Charter for Metro Ideas Project in the State of Tennessee which is effective on the date shown above. You must also file this document in the office of the Register of Deeds in the county where the entity has its principal office if such principal office is in Tennessee. Please visit the Tennessee Department of Revenue website (apps.tn.gov/bizreg) to determine your online tax registration requirements. If you need to obtain a Certificate of Existence for this entity, you can request, pay for, and receive it from our website.

You must file an Annual Report with this office on or before the Annual Report Due Date noted above and maintain a Registered Office and Registered Agent. Failure to do so will subject the business to Administrative Dissolution/Revocation.

Processed By: Alex Maxfield

Phone (615) 741-2286 * Fax (615) 741-7310 * Website: http://tnbear.tn.gov/
CHARTER
OF
METRO IDEAS PROJECT

The undersigned, being qualified to act as an incorporator under the Tennessee Nonprofit
Corporation Act (the “Act”), adopts the following charter for the purpose of forming a nonprofit
corporation under the Act.

1. **Name.** The name of the corporation is Metro Ideas Project.

2. **Public Benefit.** This corporation is a public benefit corporation.

3. **Registered Office and Agent.** The location of the registered office of the
corporation is 800 Market Street, Suite 200, Chattanooga, Hamilton County, Tennessee 37402;
the name of the registered agent at that office is Joda Thongnoprua.

4. **Incorporator.** The Incorporator is R. Tyler Hand whose address is Miller &
Martin PLLC, 832 Georgia Avenue, Suite 1200, Chattanooga, Tennessee 37402.

5. **Principal Office.** The address of the principal office of the corporation is 800
Market Street, Suite 200, Chattanooga, Hamilton County, Tennessee 37402.

6. **Not for Profit.** The corporation is not for profit.

7. **No Members.** The corporation will not have “members” as this term is defined
in the Act, in that no individual other than members of the board of directors shall have any
voting rights as to election of board members, amendments to this charter or the corporate
bylaws, or as to any other matters as to which “members” are given voting rights under the Act.
Notwithstanding the foregoing, the board of directors may elect to solicit support for the
corporation’s activities by selling or encouraging dues-paying memberships or sponsorships,
provided that the only rights conveyed pursuant to such memberships or sponsorships are rights
to such things as newsletter subscriptions, discounts on admissions to corporate programs,
recognition of support, and other non-voting rights or benefits attendant to such memberships or
sponsorships.

8. **Purpose.** The purposes for which this corporation is organized are the
establishment and support of charitable, scientific or educational activities within the meaning of
Section 501(c)(3) of the Internal Revenue Code (the “Code”), either directly or indirectly
through its cooperation with public or private agencies having like purposes or objects,
including, but not limited to:

To identify and address pressing issues facing American cities by conducting
sound research, developing creative policy ideas, and providing practical
recommendations; and

To do any or all of the things hereinabove set forth and all things usual, necessary
or proper in furtherance of or incidental to said purposes.
9. **Powers.** As a means of accomplishing the purposes for which it is organized, the corporation shall have the rights and powers now or hereafter conferred upon nonprofit corporations by the laws of the State of Tennessee, including but not by way of limitation, those enumerated in Sections 48-53-102 and 48-53-103 of the Act, and limited in certain respects as follows:

The purposes for which the corporation is organized are exclusively charitable, scientific, literary, and educational within the meaning of Section 501(c)(3) of the Internal Revenue Code;

The corporation shall not be operated for the primary purpose of carrying on a trade or business for profit. No part of the net earnings of the corporation shall inure to the benefit of, or be distributable to, its members, trustees, directors, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the corporate purposes;

Except as may be permitted from time to time under Section 501 of the Internal Revenue Code, no substantial part of the activities of the corporation shall consist of carrying on propaganda, or otherwise attempting to influence legislation; and the corporation shall not participate in, or intervene in (including the publishing or distributing of statements), any political campaign on behalf of or in opposition to any candidate for public office; nor shall the corporation engage in any activities that are unlawful under applicable federal, state, or local laws;

The territory in which the corporation’s operations are principally to be conducted is the United States of America; the corporation may conduct operations in foreign countries, subject, however, to the laws of Tennessee, or any restrictions or limitations under federal law;

The corporation is not being formed for any purpose for which there are other specific statutory provisions in the State of Tennessee concerning its formation and is not being organized for a purpose or purposes which require authorization under the laws or statutory regulations of the State of Tennessee;

If this corporation shall undertake to do any of the things hereinabove set forth in any state other than Tennessee, in the District of Columbia, in any territory, colony or dependency of the United States, or in any foreign country or any colony or dependency thereof, then as to such jurisdictions and to each of them, this corporation shall be deemed to have such powers insofar as such jurisdictions respectively permit such corporations within their several respective jurisdictions to execute such powers; and

Notwithstanding any other provisions of this charter, the corporation shall not carry on activities not permitted to be carried on (1) by a corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code and (2) by a corporation, contributions to which are deductible under Section 170(c)(2) of such Code, so long as they may be in effect.
10. **Director’s Liability.** The business and affairs of the corporation shall be managed by its board of directors. The personal liability of directors of the corporation to the corporation for monetary damages shall be limited to the fullest extent permitted by law, and the directors of the corporation shall be immune from suit to the fullest extent permitted by law. If the Act is hereafter amended to authorize the further elimination or limitation of the liability of directors, or to expand the immunity of directors from suit, then the liability of a director of the corporation, in addition to the limitation on personal liability provided herein, shall be limited to the fullest extent permitted by the Act.

11. **Forbidden Activities.** Notwithstanding any other provision of this charter, the corporation shall not carry on any activities not permitted to be carried on by a corporation exempt from federal income tax under Section 501(c)(3) of the Code.

12. **Property, Income and Earnings.** No part of the property, income or net earnings of the corporation shall inure to the benefit of any person, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered on its behalf and to make payments and distributions in furtherance of the purposes set forth in this charter.

13. **Indemnification.** Any director or officer shall be entitled to indemnification or to advancement of expenses incurred by him or her in connection with any proceeding to which he or she is a party because he or she is or was a director or officer of the corporation, arising out of his or her status as a director or officer; provided, however, that no indemnification may be made to or on behalf of any director or officer if a judgment or other final adjudication adverse to the director or officer establishes his or her liability for: (1) any breach of the duty of loyalty to the corporation; (2) acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law; or (3) any unlawful distribution under Section 48-58-304 of the Act. It is intended that these provisions provide for indemnification and advancement of expenses of the directors or officers to the fullest extent permitted by law.

14. **Amendments.** The provisions of this charter are subject to amendment as provided under the laws of the State of Tennessee; provided that no provision shall be changed, modified, or repealed in such a manner as to be inconsistent with the objects and purposes for which this corporation is formed or which would cause the corporation no longer to be described in Section 501(c)(3) of the Code.

15. **Dissolution.** Upon the dissolution of the corporation, its assets shall be distributed in accordance with a plan of distribution adopted by the board of directors, exclusively for the purposes of the corporation, or to one or more charitable, scientific, literary or educational organizations which are not for profit and which are engaged in affairs substantially similar to those of the dissolving corporation and which would qualify under the provisions of Section 501(c)(3) of the Code, or to federal, state and local governments or agencies thereof. In no event shall the corporation’s property be conveyed to any organization created or operated for profit or to any individual for less than the fair market value of such property, and all assets remaining after payment of the corporation’s debts shall be conveyed or distributed to an organization created and operated for nonprofit purposes similar to those of the corporation or to federal, state or local governments or agencies thereof, as set forth above.
16. **Certificate.** The undersigned incorporator has signed this charter the 11th day of November, 2015.

R. Tyler Hand, Incorporator